From: Nick Maier
To: Microsoft ATR
Date: 1/9/02 1:04pm
Subject: Microsoft Settlement

Judge Kollar-Kotally:

Please allow me to comment on the proposed Microsoft Settlement.

Microsoft has clearly and repeatedly demonstrated anti-competitive and criminal activity. They have both threatened and recriminated against competitors that have elected not to collude with them in anti-competitive activity.

The most effective way to prevent Microsoft's executives, its employees, and it's Board of Directors from behaving in this way is to levy a very large fine against the company. I would recommend a fine in the amount of \$1.0 Billion dollars. A fine of this amount will serve as a major "wake-up call" to the company, it's attorney's, it's employees, it's shareholders and it's Board of Directors. This is the only way to change the anti-competitive philosophy that is deeply ingrained in the Company.

I urge you to act forcefully to change this behavior, now. There will be no second chances.

nm

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